DOING WHAT MATTERS FOR QUEENSLAND

QUEENSLAND BUDGET 2024-25



SERVICE DELIVERY **STATEMENTS**

Department of Regional Development, Manufacturing and Water



2024-25 Queensland Budget Papers

- 1. Budget Speech
- 2. Budget Strategy and Outlook
- 3. Capital Statement
- 4. Budget Measures

Service Delivery Statements

Appropriation Bills

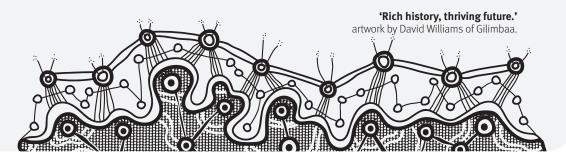
Budget Overview

Regional Action Plans

The budget papers are available online at budget.qld.gov.au

First Nations acknowledgement

Queensland Treasury acknowledges Aboriginal peoples and Torres Strait Islander peoples as the Traditional Owners and custodians of the land. We recognise their connection to land, sea and community, and pay our respects to Elders past, present and emerging.



© The State of Queensland (Queensland Treasury) 2024

Copyright

This publication is protected by the Copyright Act 1968

Licence

This document is licensed by the State of Queensland (Queensland Treasury) under a Creative Commons Attribution (CC BY 4.0) International licence.



In essence, you are free to copy, communicate and adapt this publication, as long as you attribute the work to the State of Queensland (Queensland Treasury). To view a copy of this licence, visit http://creativecommons.org/licenses/by/4.0/

Attribution

Content from this publication should be attributed to:

© The State of Queensland (Queensland Treasury) - 2024–25 Queensland Budget



Translating and interpreting assistance

The Queensland Government is committed to providing accessible services to Queenslanders from all cultural and linguistic backgrounds. If you have difficulty in understanding this publication, you can contact us on telephone (07) 3035 3503 and we will arrange an interpreter to effectively communicate the report to you.

Service Delivery Statements

ISSN 1445-4890 (Print) ISSN 1445-4904 (Online)



Department of Regional Development, Manufacturing and Water

Portfolio overview

Minister for Regional Development and Manufacturing
Minister for Water

The Honourable Glenn Butcher MP

Department of Regional Development, Manufacturing and Water

Director-General: Linda Dobe

Additional information about this agency can be sourced from:

rdmw.qld.gov.au

Department of Regional Development, Manufacturing and Water

Overview

As part of the machinery-of-government changes, effective 18 December 2023, there was a change to the following function:

Office for Rural and Regional Queensland was transferred from Department of the Premier and Cabinet.

The Department of Regional Development, Manufacturing and Water's (the department) vision is for a Queensland where communities, businesses and water resources are sustainable, resilient and thriving. The department's purpose is to drive growth for Queensland by managing sustainable water resources, leading innovation in manufacturing, and developing our regions.

The department's objectives are to:

- · drive regional investment, economic growth and jobs in Queensland communities
- lead water resource management to achieve sustainability and public safety outcomes
- encourage and support innovation
- leverage the strength of our partners.

Contributions to the government's objectives for the community

The department supports the government's objectives for the community¹:

- Good jobs: Good, secure jobs in our traditional and emerging industries.
- Better Services: Deliver even better services right across Queensland.
- Great Lifestyle: Protect and enhance our Queensland lifestyle as we grow.

Key deliverables

In 2024-25, the department will:

- drive advanced manufacturing and jobs growth across Queensland through the continued implementation of the
 Queensland Advanced Manufacturing 10-Year Roadmap and Action Plan by supporting manufacturers to implement
 leading edge design, innovation, technologies, processes and practices. This includes supporting manufacturers to
 take advantage of large-scale and emerging industry and procurement opportunities, to adopt advanced
 manufacturing technologies through the Manufacturing Hubs Grants Program and the Made in Queensland grants
 program, as well as provision of local support through the network of Manufacturing Hubs and regional offices
- support regional development by engaging with local government and regional organisations and coordinating
 strategic policy advice on regional development, through departmental input into State and Australian Government
 programs, policies, plans and research projects. This includes implementing the whole-of-government Regional
 Collaborative Governance Model to support Regional Leaders Networks to identify place-based opportunities and
 challenges and providing a facilitation role in supporting outcomes
- support manufacturers to grow in a carbon neutral future through the delivery of services encouraging the adoption of
 energy efficiency measures and sustainable manufacturing practices, as well as building the capacity and capability
 of manufacturers to participate in supply chains to manufacture renewable energy technologies. Key services include
 Sustainability Benchmarks, the Manufacturing Energy Efficiency Grant, the ReMade in Queensland Grant and
 workshops and seminars to help minimise the carbon footprint in the manufacturing process
- continue to diversify the manufacturing workforce through the delivery of actions in the Women in Manufacturing
 Strategy to increase the participation of women in manufacturing roles and deliver the First Nations Manufacturing
 Strategy to build capacity and capability of First Nations manufacturing businesses

¹ To find out more, go to <u>gld.gov.au</u> and search "government's objectives for the community."

- boost jobs and economic development opportunities through the release of unallocated water and advance
 Queensland's Big Build water infrastructure projects including Paradise Dam Improvement Project, Burdekin Falls
 Dam Raising and Improvement Project, Big Rocks Weir, the Fitzroy to Gladstone Pipeline, the Toowoomba to
 Warwick Pipeline, and the Mount Morgan Pipeline, in addition to advancing investigations of further infrastructure
 projects including opportunities to support the hydrogen sector in Gladstone and North Queensland
- support improvement in urban water supply and sewerage service provision by Council owned water service providers through facilitating State and Australian Government funding options
- identify community needs and future water infrastructure solutions through regional water assessments (RWA) in priority areas Burdekin, Central Queensland, the Gulf, the South East Queensland (SEQ) Agriculture RWAs and public release of the final Tablelands, Bundaberg and Burnett, and Southern and Darling Downs RWAs
- undertake science-based water planning incorporating community feedback, climate change modelling, and environmental, cultural and economic outcomes across Water Plan areas, including formal review of the Gold Coast, Moreton, Fitzroy, Pioneer Valley, Burnett, Burdekin Basin, Gulf, Georgina and Diamantina water plans
- undertake meaningful engagement with First Nations peoples to inform water planning and other decision-making, including continuing preparation of a First Nations Water Strategy in partnership with Aboriginal peoples and Torres Strait Islander peoples
- work in partnership with the Australian Government and other jurisdictions on the revised National Water Initiative and to improve the sustainable management of the Murray Darling Basin.

Budget highlights

In the 2024–25 Queensland Budget, the government is providing:

- \$87.5 million over 3 years, held centrally, subject to conditions to support Cairns Regional Council to complete stage one of the Cairns Water Security Program bringing the total state funding available for this program to \$195 million
- \$46.9 million over 3 years to support the Burdekin Shire Council with stage one of a new water treatment plant in Ayr
- \$25 million in 2024–25 under "Make it in Queensland" to continue the Made in Queensland grant program (\$20 million) and Manufacturing Hubs Grant Program (\$5 million) to assist small and medium-sized manufacturers to increase their international competitiveness, productivity and innovation
- up to \$32 million over 4 years, with funding matched by the Australian Government, to continue the successful bore capping program in the Great Artesian Basin to support regional economies and protect cultural and environmental values
- \$3.3 million over 3 years to establish the Office of the Cross Border Commissioner to lead coordination with the New South Wales Government on issues and opportunities affecting border communities.

Further information about new policy decisions can be found in Budget Paper No. 4: Budget Measures.

Performance statement

Drive regional economic growth¹

Objective

To lead programs that achieve strong economic and policy outcomes in regional job creation, water infrastructure and investment to advance the Queensland manufacturing industry.

Description

This service area delivers programs and projects that contribute to job creation and stimulate regional economic development and investment through:

- supporting manufacturers to implement new processes and systems through engagement, training and grant programs
- build capability and capacity for manufacturers to improve productivity in Queensland based supply chains including to support the expansion of renewable energy and train manufacturing priorities
- planning, facilitating and investing in the assessment and construction of major water infrastructure projects and the release of water for economic development
- supporting councils to provide essential water and sewerage services to communities
- strategically engaging with regional communities and enabling collaboration across government to achieve better place-based outcomes.

Service standards	2023–24 Target/Est.	2023–24 Est. Actual	2024–25 Target/Est.
Effectiveness measures			
Percentage of customers satisfied or very satisfied with Manufacturing Capability and Industry Development programs	80%	85%	80%
Number of jobs created per \$1 million in manufacturing grants delivered	New measure	New measure	12
Efficiency measure	Efficiency measure		
Administrative costs per \$1,000 of total grant funding distributed ²	<\$11.50	\$8.18	<\$11.50
Discontinued measure			
Estimated number of jobs enabled through grants programs ^{3, 4}	296	337	Discontinued measure

Notes:

- The name of this Service Area has changed from the 2023–24 Service Delivery Statements (SDS) and was previously named 'Grow the
 economy'. The re-named Service Area is amended to more accurately reflect the function and purpose of services provided by the service
 area in line with the Department of Regional Development, Manufacturing and Water Strategic Plan 2023–2027.
- 2. The variance between the 2023–24 Target/Estimate and the 2023–24 Estimated Actual reflects additional grant funding administered in the 2023–24 financial year with no changes in administrative resourcing.
- 3. This service standard has been discontinued and replaced with a new measure that focuses on jobs created through manufacturing grants programs. The new service standard, "Number of jobs created per \$1 million in manufacturing grants delivered" compares manufacturers jobs before and after grant funded projects, adjusted per \$1 million of funding.
- 4. The 2023–24 Target/Estimate figure of 779 presented in the 2023–24 SDS was incorrect and should have been 296. The positive variance between the 2023–24 Target/Estimate and the 2023–24 Estimated Actual is due to grants program projects with expected 2024–25 completion dates completing early and providing project completion reports in May 2024.

Water resource management services

Objective

To lead water resource management to achieve sustainability, water user and public safety outcomes.

Description

This service area delivers projects and programs that lead water resource management to achieve sustainability and public safety outcomes by:

- supporting economic activity by making water available for development
- regulation of dam owners to ensure communities are protected from risks of dam failure
- · developing and implementing legislation, policies and programs to manage Queensland's water resources
- monitoring surface and groundwater for the purposes of managing the water resource and meeting water planning outcomes
- regulation of drinking water service providers to ensure communities have access to reliable, safe and high-quality drinking water
- maintaining community confidence in the management of Queensland's surface and groundwater resources through effective licensing and regulation of water users
- transforming the management of Queensland's water resources through the Rural Water Futures program.

Service standards	2023–24 Target/Est.	2023–24 Est. Actual	2024–25 Target/Est.
Effectiveness measures			
Percentage of State's water monitoring network maintained to provide accurate and reliable data	90%	93%	90%
Percentage of the State's drinking water service providers compliant with drinking water regulatory requirements ¹	90%	97%	90%
Efficiency measure			
Average cost per participant to implement and deliver workshops and support visits to Water Supply Providers ²	<\$400	\$365	<\$400

Notes:

- 1. The variance between the 2023–24 Target/Estimate and the 2023–24 Estimated Actual reflects the lower number of compliance audits required due to timings of service provider registrations in the 2023–24 financial year.
- 2. The variance between the 2023–24 Target/Estimate and the 2023–24 Estimated Actual is due to the reduced number of remote area support visits in the 2023–24 financial year and greater online rates for workshop participation.

Departmental budget summary

The table below shows the total resources available in 2024–25 from all sources and summarises how resources will be applied by service area and by controlled and administered classifications.

Department of Regional Development, Manufacturing and Water	2023–24 Adjusted Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
CONTROLLED			
Income			
Appropriation revenue ¹	275,099	690,887	322,062
Other revenue ²	10,391	75,064	19,385
Total income	285,490	765,951	341,447
Expenses			
Drive regional economic growth ³	138,115	804,451	150,993
Water resource management services ⁴	147,375	193,382	190,454
Total expenses	285,490	997,833	341,447
Operating surplus/deficit ⁵		(231,882)	
Net assets ⁵	353,127	46,864	46,864
ADMINISTERED		,	
Revenue			
Commonwealth revenue			
Appropriation revenue	46,883	52,729	36,688
Other administered revenue	8,314	8,314	8,314
Total revenue	55,197	61,043	45,002
Expenses			
Transfers to government	8,314	8,314	8,314
Administered expenses	46,883	52,729	36,688
Total expenses	55,197	61,043	45,002
Net assets	201,992	215,248	215,248

Notes:

- 1. Includes state and Australian Government funding.
- 2. The increase in 2023–24 Estimated Actual is due to one-off water sales revenue for Rookwood Weir in 2023–24.
- 3. The increase in 2023–24 Estimated Actual is due to the transfer of Rookwood Weir to Sunwater in June 2024 and increased funding provided to the Gladstone Area Water Board to construct the Fitzroy to Gladstone Pipeline.
- 4. The increase in 2023–24 Estimated Actual is due to additional funding for the Ayr Water Treatment Plant Stage 1 project and a change in the timing of payments for the Mount Morgan Pipeline.
- 5. The operating deficit and reduced net assets in 2023–24 Estimated Actual is mainly due to the transfer of Rookwood Weir to Sunwater in June 2024.
- 6. The departmental budget summary is presented on a post-machinery-of-government basis.

Staffing¹

The table below shows the Full Time Equivalents (FTEs) as at the 30 June in the respective years.

Service area	2023–24 Adjusted Budget	2023–24 Est. Actual	2024–25 Budget
Drive regional economic growth ²	154	160	164
Water resource management services ³	587	611	611
Total FTEs	741	771	775

Notes:

- 1. Corporate FTEs are allocated across the service to which they relate.
- 2. The increase in drive regional economic growth FTEs is for temporary FTEs to support establishment of the Office of the Cross Border Commissioner from 2023–24 and delivery of Make it in Queensland initiatives.
- 3. The increase in water resource management services 2023–24 Estimated Actual is mainly due to 6 additional permanent FTEs for the Office of Groundwater Impact Assessment (OGIA) following the expansion of its functions to include the provision of advice and assessments related to coal seam gas induced subsidence and temporary FTEs engaged to support delivery of Australian Government funded projects within the Murray-Darling Basin, Burdekin and Central Queensland.

Capital program

The department's total capital outlays of \$150.7 million for 2024–25 includes \$3.5 million for capital purchases and \$147.2 million for capital grants.

Major components of capital grants for 2024–25 include:

- \$34.7 million for Made in Queensland, a \$121.5 million grant program that assists small to medium sized manufacturers to increase international competitiveness, productivity and innovation via the adoption of new technologies, systems and processes, and to generate high-skilled jobs for the future
- \$26.4 million to continue the Mount Morgan Pipeline project, in partnership with the Australian Government, for Rockhampton Regional Council to construct a drinking water pipeline from Gracemere to Mount Morgan providing reliability of water supply
- \$20.1 million for stage one of the Ayr Water Treatment Plant to support Burdekin Shire Council in the delivery of safe
 and reliable drinking water to the community through the construction of a new water treatment plant and refurbishing
 of South Ayr bores
- \$11.3 million for the Manufacturing Hubs Grant Program, a \$33.5 million grant program that assists regional small to medium sizes manufacturers to become productive, build their advanced manufacturing capabilities and create jobs of the future.

The table below shows the capital purchases by the agency in the respective years.

	2023–24 Adjusted Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
Capital purchases ¹	3,500	7,463	3,500
Capital grants ²	103,569	514,761	147,171
Total capital outlays	107,069	522,224	150,671

Notes:

- The increase in 2023–24 Estimated Actual is primarily due to the recognition of internally generated information assets as part of Stage 2
 of the Rural Water Futures Program and commencement of the Portal and OGIA Data (POD) Project for the Office of Groundwater Impact
 Assessment (OGIA).
- 2. The increase in 2023–24 Estimated Actual is due to increased funding provided to the Gladstone Area Water Board to construct the Fitzroy to Gladstone Pipeline, additional funding for the Ayr Water Treatment Plant Stage 1 project and a change in the timing of payments for the Mount Morgan Pipeline.

Further information about the Department of Regional Development, Manufacturing and Water capital outlays can be found in *Budget Paper No. 3: Capital Statement*.

Budgeted financial statements

Departmental income statement

Controlled income statement

Total expenses are estimated to be \$341.4 million in 2024–25, a decrease of \$656.4 million from the 2023–24 Estimated Actual. The decrease is principally due to the following events that occurred in 2023–24:

- the transfer of Rookwood Weir to Sunwater
- additional funding provided to Gladstone Area Water Board to construct the Fitzroy to Gladstone Pipeline and make it operational.

Revenue from sources other than appropriation is estimated to be \$19.4 million in 2024–25, a decrease of \$55.7 million from the 2023–24 Estimated Actual. The decrease is principally due to water sales revenue collected in 2023–24 that will not occur in 2024–25 following the transfer of the Rookwood Weir to Sunwater in June 2024.

Administered income statement

Administered activities are those undertaken by departments on behalf of the government.

The department administers funds on behalf of the state as follows:

- · Revenue collected on behalf of the government:
 - Titles Lodgement Revenue: revenue collected under the Water Act 2000 for the lodgement of documents to secure water allocations.
- Community Service Obligations (CSO) payments:
 - CSO payments are made to Sunwater and Seqwater for the provision of rural irrigation services. A payment is also made to Sunwater for the Cloncurry Pipeline.

Departmental balance sheet

The department's major assets are in property, plant and equipment. For 2024–25, property, plant and equipment is estimated to be \$44.4 million, and includes land and buildings (comprising office buildings, storage facilities and depots), water monitoring equipment and bores.

Controlled income statement

Department of Regional Development, Manufacturing and Water*	2023–24 Adjusted Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
INCOME			
Appropriation revenue	275,099	690,887	322,062
Taxes			
User charges and fees	8,173	60,731	8,385
Royalties and land rents			
Grants and other contributions	2,218	13,549	11,000
Interest and distributions from managed funds		34	
Other revenue		750	
Gains on sale/revaluation of assets			
Total income	285,490	765,951	341,447
EXPENSES			
Employee expenses	105,913	109,613	115,034
Supplies and services	59,981	84,361	52,873
Grants and subsidies	114,837	799,100	168,541
Depreciation and amortisation	3,500	3,500	3,740
Finance/borrowing costs			
Other expenses	1,259	1,259	1,259
Losses on sale/revaluation of assets			
Total expenses	285,490	997,833	341,447
OPERATING SURPLUS/(DEFICIT)		(231,882)	

^{*}The 2023–24 Budget and 2023–24 Estimated Actuals information disclosed is presented on a post-machinery-of-government basis.

Controlled balance sheet

Department of Regional Development, Manufacturing and Water*	2023–24 Adjusted Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
CURRENT ASSETS			
Cash assets	4,153	1,861	2,101
Receivables	5,071	8,140	8,140
Other financial assets			
Inventories	1,254	1,823	1,823
Other	834	461	461
Non-financial assets held for sale			
Total current assets	11,312	12,285	12,525
NON-CURRENT ASSETS			
Receivables	654	526	526
Other financial assets			
Property, plant and equipment	356,976	44,437	44,377
Intangibles	2,258	8,275	8,095
Other			
Total non-current assets	359,888	53,238	52,998
TOTAL ASSETS	371,200	65,523	65,523
CURRENT LIABILITIES			
Payables	7,066	9,801	9,801
Accrued employee benefits	2,135	2,499	2,499
Interest bearing liabilities and derivatives			
Provisions			
Other	1,319	6,359	6,359
Total current liabilities	10,520	18,659	18,659
NON-CURRENT LIABILITIES			
Payables			
Accrued employee benefits			
Interest bearing liabilities and derivatives			
Provisions			
Other	7,553		
Total non-current liabilities	7,553	<u></u>	
TOTAL LIABILITIES	18,073	18,659	18,659
NET ASSETS/(LIABILITIES)	353,127	46,864	46,864
EQUITY			
TOTAL EQUITY	353,127	46,864	46,864

^{*}The 2023–24 Budget and 2023–24 Estimated Actuals information disclosed is presented on a post-machinery-of-government basis.

Controlled cash flow statement

Department of Regional Development, Manufacturing and Water*	2023–24 Adjusted Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
Appropriation receipts	275,159	633,378	322,062
User charges and fees	8,173	60,731	8,385
Royalties and land rent receipts			
Grants and other contributions	2,218	13,549	11,000
Interest and distribution from managed funds received		34	
Taxes			
Other		750	
Outflows:	(405.070)	(400.070)	(445.004)
Employee costs	(105,973)	(109,673)	(115,034)
Supplies and services	(59,981)	(63,411)	(52,873)
Grants and subsidies	(114,837)	(528,094)	(168,541)
Borrowing costs	(4.250)	(4.050)	(4.250)
Other	(1,259)	(1,259)	(1,259)
Net cash provided by or used in operating activities	3,500	6,005	3,740
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets			••
Investments redeemed		••	••
Loans and advances redeemed			••
Outflows:	(2.500)	(7.462)	(2.500)
Payments for investments	(3,500)	(7,463)	(3,500)
Payments for investments Loans and advances made			
Net cash provided by or used in investing activities	 (2 500)	 (7,463)	 (2 500)
CASH FLOWS FROM FINANCING ACTIVITIES	(3,500)	(7,403)	(3,500)
Inflows:			
Borrowings			
Equity injections	465,300	 784,436	296,500
Appropriated equity injections	465,300	769,316	296,500
Non-appropriated equity injections	400,000	15,120	230,300
Outflows:	"	10,120	••
Borrowing redemptions			
Finance lease payments	"		••
Equity withdrawals	(465,300)	(823,480)	(296,500)
Appropriated equity withdrawals	(100,000)	(323,400)	(200,000)
Non-appropriated equity withdrawals	(465,300)	(823,480)	(296,500)
Net cash provided by or used in financing activities	(100,000)	(39,044)	(200,000)
Net increase/(decrease) in cash held		(40,502)	240
Cash at the beginning of financial year	4,153	42,363	1,861
	7,133	-72,505	1,001
Cash transfers from restructure			

^{*}The 2023–24 Budget and 2023–24 Estimated Actuals information disclosed is presented on a post-machinery-of-government basis.

Administered income statement

Department of Regional Development, Manufacturing and Water*	2023–24 Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
INCOME			
Appropriation revenue	46,883	52,729	36,688
Taxes			
User charges and fees	8,314	8,314	8,314
Royalties and land rents			
Grants and other contributions			
Interest and distributions from managed funds			
Other revenue			
Gains on sale/revaluation of assets			
Total income	55,197	61,043	45,002
EXPENSES			
Employee expenses			
Supplies and services			
Grants and subsidies	46,883	52,729	36,688
Depreciation and amortisation			
Finance/borrowing costs			
Other expenses			
Losses on sale/revaluation of assets			
Transfers of Administered Revenue to Government	8,314	8,314	8,314
Total expenses	55,197	61,043	45,002
OPERATING SURPLUS/(DEFICIT)			

^{*}The 2023–24 Budget and 2023–24 Estimated Actuals information disclosed is presented on a post-machinery-of-government basis.

Administered balance sheet

Department of Regional Development, Manufacturing and Water*	2023–24 Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
CURRENT ASSETS			
Cash assets	7,826	7,822	7,822
Receivables	1,502	3,794	3,794
Other financial assets			
Inventories			
Other			
Non-financial assets held for sale			
Total current assets	9,328	11,616	11,616
NON-CURRENT ASSETS			
Receivables	654	511	511
Other financial assets			
Property, plant and equipment	201,225	214,480	214,480
Intangibles			
Other			
Total non-current assets	201,879	214,991	214,991
TOTAL ASSETS	211,207	226,607	226,607
CURRENT LIABILITIES			
Payables	8,241	7,202	7,202
Transfers to Government payable	690	4,157	4,157
Accrued employee benefits			
Interest bearing liabilities and derivatives			
Provisions			
Other	284		
Total current liabilities	9,215	11,359	11,359
NON-CURRENT LIABILITIES			
Payables			
Accrued employee benefits			
Interest bearing liabilities and derivatives			
Provisions			
Other			
Total non-current liabilities			
TOTAL LIABILITIES	9,215	11,359	11,359
NET ASSETS/(LIABILITIES)	201,992	215,248	215,248
EQUITY			
TOTAL EQUITY	201,992	215,248	215,248

^{*}The 2023–24 Budget and 2023–24 Estimated Actuals information disclosed is presented on a post-machinery-of-government basis.

Administered cash flow statement

Department of Regional Development, Manufacturing and Water*	2023–24 Budget \$'000	2023–24 Est. Actual \$'000	2024–25 Budget \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Inflows:			
Appropriation receipts	46,883	28,758	36,688
User charges and fees	8,314	8,314	8,314
Royalties and land rent receipts		••	
Grants and other contributions			
Interest and distribution from managed funds received			
Taxes			
Other			
Outflows:			
Employee costs			
Supplies and services			
Grants and subsidies	(46,883)	(74,700)	(36,688)
Borrowing costs			
Other			
Transfers to Government	(8,314)	(8,314)	(8,314)
Net cash provided by or used in operating activities		(45,942)	
CASH FLOWS FROM INVESTING ACTIVITIES			
Inflows:			
Sales of non-financial assets			
Investments redeemed			
Loans and advances redeemed			
Outflows:			
Payments for non-financial assets			
Payments for investments			
Loans and advances made			
Net cash provided by or used in investing activities			
CASH FLOWS FROM FINANCING ACTIVITIES			
Inflows:			
Borrowings			
Equity injections			
Appropriated equity injections			
Non-appropriated equity injections			
Outflows:			
Borrowing redemptions			
Finance lease payments			
Equity withdrawals		(15,120)	
Appropriated equity withdrawals			
Non-appropriated equity withdrawals		(15,120)	
Net cash provided by or used in financing activities		(15,120)	
Net increase/(decrease) in cash held		(61,062)	
Cash at the beginning of financial year	7,826	68,884	7,822
Cash transfers from restructure			
Cash at the end of financial year	7,826	7,822	7,822

^{*}The 2023–24 Budget and 2023–24 Estimated Actuals information disclosed is presented on a post-machinery-of-government basis.

Glossary of terms

Accrual accounting	Recognition of economic events and other financial transactions involving revenue, expenses, assets, liabilities and equity as they occur and reporting in financial statements in the period to which they relate, rather than when a flow of cash occurs.
Administered items	Assets, liabilities, revenues and expenses an entity administers, without discretion, on behalf of the government.
Agency/entity	Used generically to refer to the various organisational units within government that deliver services or otherwise service government objectives. The term can include departments, commercialised business units, statutory bodies or other organisations established by Executive decision.
Appropriation	Funds issued by the Treasurer, under Parliamentary authority, to departments during a financial year for: delivery of agreed services administered items
	adjustment of the government's equity in agencies, including acquiring of capital.
Balance sheet	A financial statement that reports the assets, liabilities and equity of an entity as at a particular date.
Capital	A term used to refer to an entity's stock of assets and the capital grants it makes to other agencies. Assets include property, plant and equipment, intangible items and inventories that an entity owns/controls and uses in the delivery of services.
Cash flow statement	A financial statement reporting the cash inflows and outflows for an entity's operating, investing and financing activities in a particular period.
Controlled Items	Assets, liabilities, revenues and expenses that are controlled by departments. These relate directly to the departmental operational objectives and arise at the discretion and direction of that department.
Depreciation	The periodic allocation of the cost of physical assets, representing the amount of the asset consumed during a specified time.
Equity	Equity is the residual interest in the assets of the entity after deduction of its liabilities. It usually comprises the entity's accumulated surpluses/losses, capital injections and any reserves.
Equity injection	An increase in the investment of the government in a public sector agency.
Financial statements	Collective description of the income statement, the balance sheet and the cash flow statement for an entity's controlled and administered activities.
Income statement	A financial statement highlighting the accounting surplus or deficit of an entity. It provides an indication of whether the entity has sufficient revenue to meet expenses in the current year, including non-cash costs such as depreciation.
Outcomes	Whole-of-government outcomes are intended to cover all dimensions of community wellbeing. They express the current needs and future aspirations of communities, within a social, economic and environment context.
Own-source revenue	Revenue that is generated by an agency, generally through the sale of goods and services, but it may also include some Commonwealth funding.
Priorities	Key policy areas that will be the focus of government activity.
Services	The actions or activities (including policy development) of an agency which contribute to the achievement of the agency's objectives.
Service area	Related services grouped into a high level service area for communicating the broad types of services delivered by an agency.
Service standard	Define a level of performance that is expected to be achieved appropriate for the service area or service. Service standards are measures of efficiency or effectiveness.



Queensland Budget 2024–25

Service Delivery Statements

budget.qld.gov.au